



Join our University Board



University of
Central Lancashire
UCLan

Where opportunity creates success

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Introduction Pro-Chancellor and Chair of the University Board

Thank you for your interest in joining the Board of Governors at the University of Central Lancashire.

At the University we strive to transform the lives of our students while creating opportunity and prosperity in the communities we serve. This is a fantastic opportunity for you to bring your considerable experience and expertise to an influential role where you'll be directly contributing to our achievements and enabling us to transform many more lives over the coming years.

The University Board plays a vital role in support of our institution. Its membership is made up of individuals who are highly respected leaders in their fields, recognised for the sustained contribution they have made to society throughout their careers. The diverse perspectives they bring and their impact on our success cannot be overstated. If you are appointed to this role you will serve as a trusted adviser to the Vice-Chancellor's Group, harnessing your expertise to influence the future direction of the University. Ultimately you will work to ensure that we continue to deliver on our strategic objectives and fulfil our life-changing mission while operating in a financially sustainable manner to secure our long-term success.

We remain in a position of strength. As one of the UK's largest universities, with a student and colleague community of around 42,000 people from over 100 countries, our work makes a huge contribution to social mobility and economic growth within the North West region and beyond. Our global impact continues through our world-leading



research, our 120+ international partners, our overseas campus in Cyprus, and our 200,000+ strong alumni network.

Your experience will be vital during a particularly turbulent time for the higher education sector. A 'perfect storm' of government policy changes, rising pension costs and increased competition pose threats to the financial stability of universities and our ability to attract and retain students, both in the UK and overseas. These uncertain times also present exciting opportunities for us to build on our strengths, harness new technologies, future-proof our operations and reach out to new audiences. Your vision, ingenuity, diverse experience and perspective will be vital in ensuring that we can successfully overcome these challenges and emerge stronger than ever before.

We are seeking applications from individuals who feel they can meet this exciting challenge and we look forward to learning more about you and how you can help our University to enjoy continued success.

Dame Sue Ion GBE
Pro-Chancellor and
Chair of the University Board

Working together to transform lives

The University of Central Lancashire is the international, multi-campus university that's proud to be leading the way in modern learning today.

We are innovative by nature, offering courses which combine academic excellence with real-world teaching. Our students are able to develop their skills, knowledge and self-confidence through hands-on learning experiences in state-of-the-art facilities which mirror the environments they can expect to encounter in their professional lives.

This approach ensures that our graduates emerge with highly employable skills, ready to make their mark on the world. Along the way they benefit from the guidance of our inspirational teaching colleagues, many of whom are internationally renowned experts in their fields.



'University of the Year' at the international Edufuturists Awards 2023

The Edufuturists Awards is an international awards ceremony which recognises innovation across the higher education sector and champions universities who work to ignite change and transform learning for the benefit of society and future generations.



TEF
2023
Silver

We've been rated Silver in the Teaching Excellence Framework 2023.

Where opportunity creates success

We have a long and proud history of enabling people to realise their potential and transform their futures. We gained university status in 1992, but our roots actually go all the way back to 1828, when our distant forerunner, the Institution for the Diffusion of Knowledge, opened its doors in Preston.

We've grown into one of England's largest universities, with a student community of over 39,000. Today the impact of our work extends to every corner of the globe.

A force for economic growth

At the regional level, we are a catalyst for economic growth. In 2019 we opened our £35m Engineering Innovation Centre, a world-class facility which is enabling Lancashire to enhance its status as a national centre of excellence for engineering, aerospace and manufacturing.

We recently announced that we will be taking a leading role in the development of a new National Cyber Force, a multi-million pound project launched by the UK government which is set to establish Lancashire as a leader in cybersecurity. And in 2021 we strengthened our position as a leading provider of healthcare education with the opening of our new School of Veterinary Medicine, the first ever veterinary school to open in Lancashire.



We've recently invested £200m in transforming our Preston Campus. At its heart is our stunning new Student Centre, which brings our second-to-none support services together under one roof. More than ever, we're giving all our students the help they need to thrive at University.

The Student Centre stands on University Square, one of the largest public spaces to have opened in England for many years. In creating this impressive gateway between the campus and city, we are contributing to the regeneration of Preston and ensuring that the city we're proud to call home is increasingly attractive to students, businesses and tourism

Ongoing developments to our Burnley Campus are bringing new educational opportunities to the communities of Pennine Lancashire. With our recent acquisition of the Newtown Mill site, we are expanding our campus around the historic Weavers' Triangle area. Our work is rapidly transforming Burnley into a flourishing University town, addressing skills shortages

across east Lancashire and developing the next generation of key workers in areas such as health, medicine, nursing and social work.

Over in Blackburn our acquisition of Training 2000, longstanding experts in adult education, is enabling us to offer thousands more apprenticeships at all levels, including our increasingly popular Degree Apprenticeships. We are key partners in the development of a new multi-million pound learning hub which will be based in the town centre.

Our Westlakes Campus is based three miles from Whitehaven and is home to the University's National Centre for Remote and Rural Medicine (NCRRM), which trains clinicians in all aspects of medicine relating to living, working and recreation in remote and rural environments.

In 2023 we opened our new London Campus, which is focused on creating new flexible educational opportunities for modern professionals.



A worldwide community

When you join our University you'll be welcomed into a truly international community made up of students and colleagues from more than 100 countries, together with a worldwide alumni network of around 200,000 people.

On the global stage, our research continues to transform lives - from improving treatments for stroke patients in India to enhancing standards of maternity care worldwide.

Through our partnerships with more than 120 institutions, we're bringing the life-changing benefits of a University of Central Lancashire education to thousands of students in every corner of the world - from China to Malaysia to Sri Lanka. Meanwhile, our overseas campus in Cyprus is going from strength to strength as it approaches its 12th anniversary, with more than 1,000 students now enrolled across our expanding course portfolio.



The University in numbers

'University of the Year' at the international Edufuturists Awards 2023

Top 7%
in the world

We are in the top 7% of universities in the world, according to the **Center for World University Rankings 2023**.

Ranked 3rd
in the North West

We've been ranked 3rd in the North West for **Student Positivity** and 34th overall in the UK (National Student Survey 2023).

63rd

We have been ranked **63rd out of 157** universities for our research power (REF 2021).

3rd largest
in the North West

We are the third largest university in the North West and Lancashire's largest provider of **graduate-level qualifications**.

39,000+
students

Our **thriving community** of students from over 100 countries come here to learn from colleagues who are experts in their fields, achieve their potential, and make friends for life.

3,000+
colleagues

From our senior leadership team to our academics and Professional Services colleagues, we take **pride in transforming our students' lives**.

6 modern campuses

We deliver excellent teaching and learning, **an unrivalled student experience** and world-leading research from our campuses in Preston, Burnley, Westlakes, Blackburn, London and Cyprus.

550+
courses

We offer a **huge range** of undergraduate, postgraduate and Continuing Professional Development (CPD) courses, designed to give our graduates the best start to their careers.

£200m
campus
transformation

With the opening of our Engineering Innovation Centre, Student Centre and University Square we've **transformed our Preston Campus** for the benefit of colleagues, students and the wider community.

123
international
partnerships

Students in **every corner of the world** - from China to Malaysia to Sri Lanka - are studying degrees awarded by us.

QS Stars

We are proud to have gained various 5 Star (Excellent) accolades in the internationally recognised **QS Stars 2022** ratings system. Our University has a 4 QS Stars (Very Good) rating overall.

Our Vision

We transform lives by delivering an outstanding educational experience, creating prosperity and opportunity in the communities we serve.

Our Mission

To be recognised as a leading UK university, with national and international influence, delivering real-world, practice-based education from our Preston, Burnley, Blackburn (Training 2000), West Cumbria, London, and Cyprus campuses.

Our extensive curriculum offer, from the arts and sciences to medicine and engineering, is research informed and employer engaged. So, our students are assured of the highest quality learning experience and the best possible outcomes.

Our Strategic Plan

We're proud to offer life-changing opportunities to everyone who can benefit from them. Accomplishing our Strategic Plan will help us to continue this legacy.

Every colleague has a vital role to play in helping us achieve our vision. We're focused on creating a welcoming, empowering environment across all our campuses, fostering a real sense of community and enabling every individual to do their best work and achieve their potential. Joining our University Board means you'll be playing a vital role in helping us transform our vision into reality.

Our Strategy

Our strategy is founded on six priorities over a seven year period, taking us up to our 200-year anniversary, in 2028.

Priority 1 - Student Opportunity and Success

Priority 2 - Leading the Way in Modern Learning

Priority 3 - Our People Experience

Priority 4 - Real-world Research and Innovation

Priority 5 - Our Place in the World

Priority 6 - Future-proofing our University

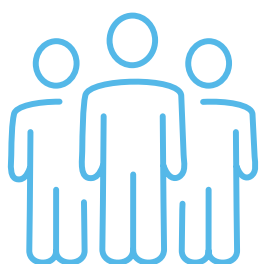
[View our Strategic Plan 2021-2028](#)

Our working culture

Our thriving colleague community is united in a common commitment to transforming the lives of our students.

We are focused on creating a welcoming and engaging environment where everyone is supported and empowered to deliver their best work and achieve their potential.

Our Values



Achieving Together

We achieve our ambitions through teamwork and collaboration.



Being Proud

We take responsibility and professional pride in the quality of our work.



Creating Opportunity

We proactively create and seize every opportunity to flourish in education, at work and for life.



Supporting All

Everyone matters. We show support, respect and compassion to our students, colleagues and communities.

Our Leadership Team



Our Chancellor **Ranvir Singh**

Ranvir is a successful Preston-born journalist, TV presenter and member of our alumni community.

As Chancellor, she performs an honorary, ambassadorial role at the University and presides over major events such as graduation ceremonies.



Our Pro-Chancellor and Chair of the University Board **Dame Sue Ion GBE**

Dame Sue has enjoyed a distinguished career in the energy sector, serving as a trusted adviser and consultant to the Government.

In 2022 she was awarded a Dame Grand Cross of the Order of the British Empire (GBE) for services to science and engineering.

She is Chair of the University Board of Governors, which plays a vital strategic role in helping the University to carry out its mission.



Our Vice-Chancellor **Professor Graham Baldwin**

Professor Baldwin is responsible for the day-to-day leadership and management of the University.

He is the principal academic and administrative officer.

As Vice-Chancellor, he is also accountable to the Board of Governors, which oversees the strategic direction of the University.



Our Schools

We have recently realigned our academic structure to drive sustained improvements to our student experience and graduate outcomes.

Our new Schools are as follows:

- School of Arts and Media
- School of Business
- School of Engineering and Computing
- School of Health, Social Work and Sport
- School of Law and Policing
- School of Medicine and Dentistry
- School of Nursing and Midwifery
- School of Pharmacy and Biomedical Sciences
- School of Psychology and Humanities
- School of Veterinary Medicine

Preparing our students for future success

We are proud to offer all our students life-changing learning experiences which enable them to unlock their potential, preparing them to succeed in tomorrow's world.



Our courses equip students with cutting-edge skills that are in high demand amongst the world's leading companies. They benefit from our state-of-the-art teaching facilities, which mirror real industry environments. As a result, our graduates are able to transition seamlessly into the professional world, making them highly employable.

Our portfolio is constantly expanding, shaped by industry needs and the rapid technological changes that are revolutionising the world around us.

More than ever, we're committed to ensuring that everyone with the potential to succeed at University is able to do so, regardless of their background. We've recently invested millions in our second-to-none support services because we want to give every single one of our students the help they need to succeed here. In Preston, our £60 million Student Centre opened in 2021, bringing all our advice and support

services together under one roof – from our specialist counselling and mental health teams to our expert advisers on finance, careers, enterprise, inclusive support and much more. Every aspect of the Student Centre is designed to promote wellbeing – from relaxing social and study spaces to a tranquil rooftop garden.

Our efforts to open up the life-changing benefits of higher education to all continue undimmed. In 2014 we introduced a comprehensive range of Foundation Year entry programmes, strengthening our commitment to being an accessible University. Meanwhile, our Return to Study entry programmes are enabling mature students who've been out of education for a long time to make the transition to university-level study and take their lives and careers in exciting new directions.

An inclusive culture

We proactively work to promote and embed equality, diversity and inclusion in everything we do. Together we are creating a working environment where everyone can thrive. We are achieving this through the commitment of our colleague community and our involvement in equality awards, accreditations, networks and equality leads. We strive to ensure that our work is central to all policy development, decisions and practice, and that our career and learning opportunities are genuinely accessible to everyone.

Our framework of equality, diversity, dignity, respect and fairness extends to our entire community - colleagues, students, partners and visitors - and is strongly aligned to the University's overarching strategy of proudly transforming lives. We also work with external communities to broaden participation and dialogue and maximise the potential benefits in the communities we serve.

Continuing to draw on the widest and most diverse range of talent for our students and colleagues is essential to the continuing success of the University. We are committed to enabling all individuals to benefit from higher education, irrespective of any protected group they belong to, and providing an exceptional learning experience that empowers our students

In 2022, we developed our Equality, Diversity and Inclusion (EDI) statement which outlines our ambitions to create a University where everyone is able to achieve their potential.

[Read our EDI statement in full](#)

to perform to the very best of their ability. Similarly, we want to provide an inspiring working environment for our colleagues that allows everyone to develop their knowledge and skills to their fullest.

We strive to create a trans-inclusive culture, workplace and learning environment; free from discrimination, harassment or victimisation where all trans people are treated with dignity and respect in the gender with which they identify.

As a University Board member, you will play a key role in helping us to foster an inclusive culture, ensuring that diverse perspectives, experiences and thoughts are valued. You'll help us to question and challenge the status quo to achieve better outcomes for our students and colleagues.



Financial summary

Consolidated statement of comprehensive income and expenditure

Year ended 31 July 2023

	Note	Year Ended 31 July 2023		Year Ended 31 July 2022	
		Consolidated £'000	University £'000	Consolidated £'000	University £'000
Income					
Tuition fees and education contracts	1	202,433	201,513	197,369	196,469
Funding body grants	2	42,203	37,170	38,365	33,533
Research grants and contracts	3	9,639	9,822	9,562	9,738
Other income	4	34,293	33,787	32,040	31,378
Investment income	5	3,926	3,694	621	475
Total income		<u>292,494</u>	<u>285,986</u>	<u>277,957</u>	<u>271,593</u>
Expenditure					
Staff costs	6	181,479	177,202	175,281	170,056
Other operating expenses	7	102,183	101,080	86,880	85,950
Depreciation and amortisation	11, 12	12,305	12,071	11,681	11,397
Interest and other finance costs	8	1,612	1,549	3,321	3,277
Total expenditure	9a	<u>297,579</u>	<u>291,902</u>	<u>277,163</u>	<u>270,680</u>
Surplus/(deficit) before other gains/(losses)		(5,085)	(5,916)	794	913
Gain/(loss) on investment property valuation		(205)	(15)	(120)	-
Gain/(loss) on investments		(5)	-	(49)	-
Profit/(loss) on sale of tangible fixed assets		(94)	(33)	1	1
Effect of asset ceiling	25	(72,159)	(72,159)	-	-
Surplus/(deficit) before tax		<u>(72,548)</u>	<u>(78,123)</u>	<u>626</u>	<u>914</u>
Taxation	10	(450)	(428)	(117)	(101)
Surplus/(deficit) for the year		<u>(77,998)</u>	<u>(78,551)</u>	<u>509</u>	<u>813</u>
Actuarial gain/(loss) in respect of pension schemes	25	86,190	85,691	152,310	151,542
Total comprehensive income/ (expenditure) for the year		<u>8,192</u>	<u>7,140</u>	<u>152,819</u>	<u>152,355</u>

Consolidated and University Balance Sheet

	Notes	2023		2022	
		Consolidated £'000	University £'000	Consolidated £'000	University £'000
Non-current assets					
Intangible assets	11	7,691	7,691	5,499	5,499
Tangible assets	12	336,968	331,244	334,793	328,585
Investments	13	1,720	2,158	1,677	2,158
		<u>346,379</u>	<u>341,093</u>	<u>341,969</u>	<u>336,242</u>
Current assets					
Stock	14	62	29	57	27
Trade and other receivables	15	49,973	49,558	46,318	45,814
Investments	16	46,500	46,500	40,522	40,522
Cash and cash equivalents	21	84,570	78,591	102,437	97,333
		<u>181,105</u>	<u>174,678</u>	<u>189,334</u>	<u>183,696</u>
Less: Creditors amounts falling due within one year	17	89,701	88,147	88,788	87,134
Net current assets		<u>91,404</u>	<u>86,531</u>	<u>100,546</u>	<u>96,562</u>
Total assets less current liabilities		437,783	427,624	442,515	432,804
Creditors: amounts falling due after more than one year	18	86,095	86,095	87,467	87,464
Provisions					
Pension provisions	20	8,315	7,586	19,873	18,537
Total net assets		<u>343,373</u>	<u>333,943</u>	<u>335,175</u>	<u>326,803</u>
Unrestricted reserves					
Income and expenditure reserve		253,228	244,242	243,030	235,123
Revaluation reserve		90,145	89,701	92,145	91,680
Total reserves		<u>343,373</u>	<u>333,943</u>	<u>335,175</u>	<u>326,803</u>

Connecting with research

The University is a leading research institution. Our work transforms lives and has a positive impact on communities all over the world.

Our academics are engaged in innovative and life-changing research projects - from educating deaf students in India and tackling malnutrition in Pakistan, to exploring the mysteries of black holes. Our colleagues collaborate with major international organisations, from the United Nations and the World Health Organization to the European Space Agency and NASA.

As well as contributing to policy and practice, our research colleagues are sought out by the world's media for their expertise. Our research is driving technological change; putting cutting-edge ideas into practice; and improving the health, livelihoods and future prospects of whole communities.

We have recently launched a number of new Research and Knowledge Exchange Institutes which cover research from the arts

and humanities through to health, science and technology. Together they are enhancing the quality of our research environment and creating more opportunities for us to achieve world-leading impact through our activities.

In 2022 we established our Doctoral Training Centre for Industry Collaboration which has seen PhD students collaborating on projects with industry partners who contribute time, expertise and resources to the programme of study.

In addition, we are a member of the University Alliance Doctoral Training Alliance (with nine funded PhD Fellows across Biomedical Sciences for Health, Energy and Social Policy disciplines) and also working alongside MillionPlus to support the development of a Doctoral Training Collaboration.

World-leading research: 66% of our research outputs have officially been recognised as world-leading or internationally excellent in the latest Research Excellence Framework (REF) 2021, a government assessment of our research, overseen by Research England.

Total annual research income **£9.6m**

We have been ranked **63rd out of 157** universities for our research power (REF 2021)

900+ research or knowledge transfer active colleagues.

800+ research students currently enrolled.

125+ readers and professors.

Connecting with business and enterprise

We are renowned for our collaborative industry partnerships. What sets us apart is our strong reputation for applied business research, entrepreneurship, innovation and knowledge exchange.

As a major local employer and education provider, we play a pivotal role in addressing productivity, skills and wealth gaps in Lancashire and Cumbria.

Local growth and regeneration are at the heart of our Strategic Plan. We are the number one choice for apprenticeships and professional development. Our wide range of Higher and Degree Apprenticeships enables employees to gain the skills and experience that today's industry needs, with valuable, industry-recognised qualifications while introducing industry-leading skills and knowledge into their businesses.

We also offer a comprehensive range of Continuing Professional Development (CPD) courses for individuals and organisations, as accredited courses or standalone programmes.

By accessing our extensive industry and research expertise through our collaborative Knowledge Transfer Partnerships (KTPs),

businesses gain a competitive edge, improve productivity and performance.

As a civic university we are dedicated to supporting the small and medium enterprises (SME) sector. Our award-winning Centre for SME and Enterprise Development, which currently has over 1,500 active members, enables local businesses to connect, learn and grow together.

We have an IP and Commercialisation service, and we support both student enterprise and new business development. Our £35m Engineering Innovation Centre (EIC) is a catalyst for collaboration and knowledge transfer between the University and our industry partners, helping to position Lancashire at the forefront of the 'Fourth Industrial Revolution', cementing the region as a national centre of excellence for aerospace, advanced engineering and manufacturing.

The results of the Knowledge Excellence Framework (KEF), published in September 2023, saw the University ranked in the top 20% of English higher education institutions in the areas of local growth and regeneration; working with the public and third sector; and continuous professional development (CPD) and graduate start-ups.

1,500 members in our Centre for SME and Enterprise Development.

2,000+ apprentices and 35 Degree Apprenticeship programmes.

7,500+ organisations nationally engaged with for business support.

25+ different offers of business support.

Connecting with the region

The city of Preston is a vibrant, cultural and friendly city with a very long history. It was given the status of a market town in 1179 and obtained city status in 2002, becoming England's 50th city in the 50th year of the reign of Queen Elizabeth II.

As an anchor institution with a multi-campus presence, we take our responsibilities seriously. It's our duty to enrich the cultural lives of our communities and champion social progress. That's why we'll do everything we can to support the economic development of our local areas, regions and the wider North West.

The city centre boasts the Harris Museum and Art Gallery, which was announced as one of 16 additional visual arts organisations across the UK to join Plus Tate, the contemporary visual arts network.

The city's historic Winckley Square Gardens have been officially reopened to the public following a £1.2m restoration backed by the Heritage Lottery Fund (HLF).

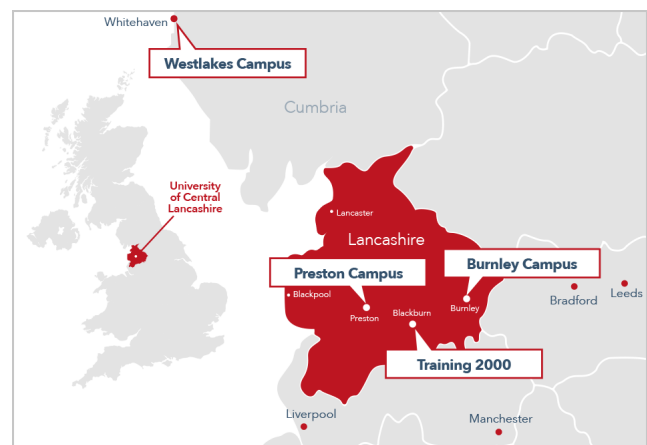
Campus life is city-based but in less than an hour you can be on the Fylde Coast, walking in the stunning Lake District or the Forest of Bowland, sight-seeing in Lancaster, shopping in Manchester or Liverpool, or enjoying the best local food at one of the many farmers markets in the county. Preston also has many parks, including Avenham Park, which is a fine example of traditional Victorian parkland in the heart of the city.

Beacon Fell Country Park is located just 10 miles outside Preston and offers a variety of trails as well as spectacular views of the nearby Forest of Bowland and Morecambe Bay.

Brockholes is an award-winning local nature reserve which is home to a range of woodland and lakeside walks and includes a variety of hides to suit all visitors; its Visitor Village scooped awards for Design and Innovation and Tourism and Leisure in 2011.

Located a short distance from the coastline, the Lake District and larger cities of Manchester and Liverpool, both of which have international airports, Preston is also one of the best connected cities in the country, making it easy to get across the UK by road, rail and air.

The city is well served by the M6 motorway both north (J32) and south (J31), and the University is half a mile from Preston railway station - a major hub on the West Coast Mainline and just under an hour away from Manchester Airport.



Connecting with the world

The University of Central Lancashire has always maintained a global outlook, focused on providing students and colleagues with unique opportunities and cultural experiences that impact, influence and encourage innovation in teaching, research and partnerships. Today we are a community on a truly international scale.

Our journey began in the late 1980s when we secured our first international partnership, with Shenzhen University, when the locality amounted to nothing more than a small fishing village. Shenzhen is now one of the most successful and largest cities in China.

Further partnerships followed with Guangdong University of Foreign Studies, which has seen more than 1,500 students graduate over recent years, Beijing Institute of Technology and Shanghai University of Business and Economics.

It is more than 30 years since we started out on our journey with China, leading the British Higher Education sector in delivering UK degrees in partnership. As China has developed so has our offering, becoming more diverse and innovative and reflecting our strategic approach to China.

We now enrol students from more than 100 countries and have partnerships with 123 international institutions based everywhere from China to Malaysia to Sri Lanka.

In 2012 we became the first British university to establish an overseas campus in Cyprus. As we prepare to celebrate the 12th anniversary of its opening, our campus continues to go from strength to strength, with more than 1,000 students enrolled.

Our growing global reputation and reach is stretching even further as we encourage UK students to broaden their educational horizons, and build on established international links to work with new partners around the world. Globalisation provides life-changing opportunities and our University is a true trailblazer.

In September 2017, Hurricane Irma had a devastating impact on Sint Maarten where the American University of the Caribbean School of Medicine is based. We responded quickly and decisively to accommodate the displaced 643 medical students and colleagues who were transferred to Preston to continue their tuition in just nine days. This resulted in winning the Internationalisation category in The Guardian University Awards 2018.



Our campuses



Preston Campus

Our main campus is located in the city of Preston in the heart of Lancashire, close to the major cities of Manchester and Liverpool, and just over two hours from London by train. Preston is a friendly, bustling place, with a lively atmosphere.

With ample shopping, cafés and snack bars, multi-screen cinemas, great pubs, art galleries and museums, there's plenty of opportunity for a varied social life. There are restaurants and bars to suit every taste and pocket; theatres and music venues featuring the latest acts; and colourful cultural festivals. There are many excellent parks and open spaces around Preston where you can unwind, including the beautiful Avenham Park with its riverside walk, and there are designated cycle lanes around the city. Preston is also within easy reach of fantastic countryside and stunning coastlines - you're close to the Ribble Valley and the Lake District, and within striking distance of the lively coastal resorts of Blackpool and Morecambe Bay.



Burnley Campus

Our Burnley Campus features bright, spacious buildings and cutting-edge facilities. We're situated across three sites: Princess Way (shared with Burnley College), Victoria Mill (an iconic Grade II listed building located in the historic Weavers' Triangle area) and Sandygate Mill. A fourth site, Newtown Mill, is opening in 2024. Accommodation is available at Sandygate Hall.

Just a few minutes' walk away from the campus you can venture into vast expanses of scenic parkland. Burnley boasts six beautiful Green Flag parks. During your free time, the opportunities for leisure are endless. Go walking and cycling, enjoy a round of golf or take to the water on Thompson Park's boating lake.

Historic Towneley Park, once the deer park for the 15th century Towneley Hall, is the perfect spot for a quiet picnic and you can enjoy live music here during the summer months.



Westlakes Campus

Our picturesque Westlakes Campus is based on the Westlakes Science and Technology Park in West Cumbria, just three miles from Whitehaven. Westlakes is a beautiful place to work. And when you're not hard at work, you'll have some of the country's most beautiful and dramatic landscapes on your doorstep, just waiting to be explored - from the Lake District to the Solway Coast.

You're within easy reach of the many restaurants, bars, supermarkets, high street stores and medical centres in nearby Whitehaven, which you can easily reach by public transport. Whitehaven also offers live music venues and a theatre. The nearby Lake District, England's largest national park, offers endless opportunities for adventure, including hiking, watersports or just soaking up the breathtaking scenery.



Blackburn Campus (Training 2000)

In 2017 we joined forces with the Blackburn-based educational charity Training 2000, one of the largest Group Training Associations in the UK. With this strategic alliance we are set to become the leading provider of apprenticeships at all levels in the North West.

Training 2000 are specialists in apprenticeships and they've been working in partnership with industry for more than 50 years. By welcoming them on board, we've strengthened our position as the leading provider of the region's skills and employment needs. Their ever-expanding range of apprenticeships are giving organisations the chance to develop highly skilled staff by equipping them with practical skills and the opportunity to progress to a Degree Apprenticeship.



London Campus

Our new hub in London offers courses designed to fit around the busy lifestyles of today's modern professionals. Adult learners can take advantage of the flexible educational opportunities on offer in one of the world's most exciting cities. University of Central Lancashire London is a partnership arrangement between ourselves and LCA Education Ltd, who deliver courses on our behalf leading to a University award.



Cyprus Campus

Our campus in Larnaka, Cyprus offers a truly international experience. Here, students can study for a UK degree that offers the same balance of academic excellence and practical focus as we offer in Lancashire, while enjoying an incredible location on the beautiful southern coast on the island.

Join our University Board

We are inviting applications from suitably qualified individuals to join us as an independent or co-opted member of the University Board or one of its Committees.

The Board is responsible for the strategic direction and overall performance of the University and applications are sought from individuals with the skills, experience and commitment to help us to deliver our ambitions. This is an intellectually challenging role which will draw on a variety of experience and knowledge to secure the highest standards of governance in what is currently a period of great change in the higher education sector in England and internationally.

The Board meets six times during the year, including two residential events, at venues in the North West of England.

Additionally, the Board has the following committees:

- **Audit Committee** (four meetings per year)
- **Governance, Risk and Nominations Committee** (three to four meetings per year)
- **Honorary Awards Committee** (meetings held when required)
- **Remuneration Committee** (meetings held when required)
- **Resources Committee** (approximately six meetings per year)
- **Urgent Business Committee** (meetings held when required)

Members of the Board are expected to attend and participate in Board meetings and, where applicable, Committee meetings. Additionally, Board members are encouraged to attend and support other University activities.

Terms of service

Board members are initially appointed for an induction period of one year. At the end of their induction period, the University's Governance, Risk and Nominations Committee assesses the member's contribution and advises the Board accordingly. The Board then determines whether or not the member is appointed for one or more further periods of office, in accordance with the University's constitutional and procedural framework and sector best practice.

Fees and expenses

Board members do not receive fees but are eligible to claim travel and subsistence expenses in accordance with prevailing policy.

Statement of primary responsibilities of the University Board

1. To set and agree the mission, strategic vision and values of the institution with the Executive.
2. To agree long-term academic and business plans and key performance indicators and ensure that these meet the interests of stakeholders, especially staff, students and alumni.
3. To ensure that processes are in place to monitor and evaluate the performance and effectiveness of the institution against the strategy, plans and approved key performance indicators, which should be, where possible and appropriate, benchmarked against other comparable institutions.
4. To delegate authority to the Vice-Chancellor for the academic, corporate, financial, estate and human resource management of the institution, and to establish and keep under regular review the policies, procedures and limits within such management functions as shall be undertaken by and under the authority of the Vice-Chancellor.
5. To ensure the establishment and monitoring of systems of control and accountability, including financial and operational controls, risk assessment, value for money arrangements and procedures for handling internal grievances and managing conflicts of interest.
6. To establish processes to monitor and evaluate the performance and effectiveness of the governing body itself.
7. To conduct its business in accordance with best practice in HE corporate governance and with the principles of public life drawn up by the Committee on Standards in Public Life.
8. To safeguard the good name and values of the institution.
9. To appoint the Vice-Chancellor as Chief Executive and to put in place suitable arrangements for monitoring their performance.
10. To appoint a Clerk to the governing body and to ensure that, if the person appointed has managerial responsibilities in the institution, there is an appropriate separation in the lines of accountability.
11. To oversee the University's role as an employer and to be accountable for ensuring that an appropriate People Strategy is established.
12. To be the principal body overseeing financial and business arrangements of the institution, to ensure that proper books of account are kept, to approve the annual budget and financial statements, and to have overall accountability for the institution's assets, property and estates.
13. To be the institution's chief legal authority and, as such, to ensure systems are in place for meeting all the institution's legal obligations, including those arising from contracts and other legal commitments made in the institution's name. This includes compliance with all applicable legislation.
14. To receive assurance that adequate provision has been made for the general welfare of students.
15. To act as trustee for any property, legacy, endowment, bequest or gift in support of the work and welfare of the institution.
16. To ensure that the University complies with its constitution and applicable regulatory framework and conditions, and that appropriate advice is available to enable this to happen.
17. To promote a culture which supports inclusivity and diversity across the institution.
18. To maintain and protect the principles of academic freedom and freedom of speech legislation.
19. To ensure that all students and staff have opportunities to engage with the governance and management of the institution.

About the role

You will be a team player with demonstrable experience of, and the ability to engage in the development of the strategic direction and maintenance of the highest standards of governance of the University. We are committed to advancing equality, diversity and inclusion and wish to ensure our members have not only the experiences and skills but also a diversity of background that reflect our University population. We particularly welcome applications from under-represented groups, including applicants from minoritised ethnic groups and disabled applicants.

Key duties

Individually and collectively the duties of members of the University Board are:

- To set the overall strategic direction for the University and oversee the delivery of the strategy.
- To contribute actively to the Board's role in giving strategic direction to the University, and agreeing key policies.
- To ensure that an effective framework of risk management and key performance indicators is maintained and that performance is measured and corrective action is taken when necessary.
- To ensure that the University Vice-Chancellor and the Vice-Chancellor's Group have the capacity and capability to deliver the strategy agreed by the Board.
- To ensure that the University complies with the University's governing documents and relevant legislation and regulations.
- To ensure the University applies its resources appropriately and efficiently.
- To safeguard the good name and values of the University.
- To oversee the effective and efficient administration of the University.
- To ensure the environmental and financial sustainability of the University.
- To promote equality and diversity throughout the University and in the operation of the Board.
- To receive assurance that academic governance is effective.

Person specification

Important skills, knowledge and attributes of Board members:

- Commitment to higher education.
- Experience and skills in one or more areas of relevance to the University, eg education, community engagement and learning, finance, accountancy and audit, human resources, IT and cyber, commercial enterprise and health.
- Ability to apply relevant experience to the role of University Governor.
- Demonstrable leadership capabilities with significant experience supporting organisational change against a strategic plan.
- Strong team member with good interpersonal skills and a high level of emotional intelligence.
- Excellent written and verbal communications skills.
- Strategic thinker and critical information seeker.
- Ability to offer constructive criticism, challenge and support.
- Ability to add value and act as an ambassador for the University.
- A commitment to advancing equality, diversity and inclusion.
- Personal values which align to the University's organisational values: Achieving Together, Supporting All, Creating Opportunity, and Being Proud.

How to apply

Please send applications in the form of a CV and cover letter to:
Ian Fisher, University Secretary and General Counsel,
University of Central Lancashire, Harris Building, HB222,
Corporation Street, Preston, PR1 2HE
or via email: ifisher@uclan.ac.uk

Closing date: 7 July 2024

Interview dates are to be confirmed, and are tentatively planned for late July/early August.

If you require a different format of this document, please email Heather Ellis: HEllis5@uclan.ac.uk

